



**Shell Gas & Power**

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To Whom It May Concern:

This letter is to record our commendation of Afcons Infrastructure Limited for the works performed at our Hazira site in Gujarat, India.

The Shell project at Hazira is a major infrastructure development in India. Construction commenced in early 2002 and was completed successfully in April 2005. In addition to a dedicated, state-of-the art terminal to import natural gas in liquefied form (often referred to as LNG), the project also comprises a greenfield all-weather port development which has been constructed on the basis of a public-private-partnership deal with Gujarat state.

Afcons was responsible for an extensive portion of the marine works for this project, including the construction of a jetty for the docking of LNG carriers up to a capacity of 145,000 m3 of LNG. This work was handled competently and confidently by the Afcons team. Interfaces with other contractors on this 3000 Crore project were handled smoothly.

The Hazira investment for Shell represents a major re-entry into India after several decades of relatively low activity. As such, a major concern for Shell was whether it would be able to find contractors that could construct the facilities in accordance with the international standards of quality, safety, environmental practices, and commercial administration, which the company applies for all its project worldwide. Companies like Afcons in the Hazira project proved that this was indeed possible, and this has encouraged Shell in its decision to continue expansion of its business activities in India.

For Shell India Private Limited

Marc den Hartog  
Director – Gas & Power