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दिल्ली मेट्रो रेल कॉर्पोरेशन लि० DELHI METRO RAIL CORPORATION LTD.

(A JOINT VENTURE OF GOVERNMENT OF INDIA AND GOVT. OF DELHI)
N.B.C.C. Place, Bhishma Pitamah Marg, Pragati Vihar, New Delhi-110003

Dated : 11.03.2006

TO WHOSOEVER IT MAY CONCERN

This is to certify that **Mr. R. K. Paul, Safety Manager**, AFCONS Infrastructure Limited, Afcons House, Mumbai – 400053 posted at Delhi Metro Rail Corporation's Barakhamba Road Underground Station Project site as Safety In-charge, has done an excellent job in establishing and maintaining Safety, Health & Environment systems & procedures, through out the contract period. The Barakhamba Road Station construction work started in March 2003 and ended in January 2006.

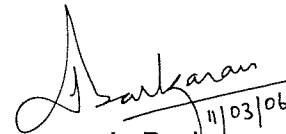
The standards on safe practices maintained at this site were comparable with national/international standards. Barakhamba Road Station construction site has achieved **5.23 million man-hours without any Loss Time Accident (LTA)**. **Mr. Paul is the person behind this praise-worthy achievement.**

While monitoring safe work procedures at the site throughout the contract period I have observed the following positive parameters with Mr. Paul, which in my opinion a great asset for his employer.

- Effective co-ordination with the Project Manager and other section heads of the contract, the client representative and other sub-cons.
- Good communication skill to conduct various safety-training programmes.
- Ability to motivate by conducting effective tool-box talks on various construction safety topics to the craftsmen / workmen.
- To act as a resourceful team member while conduction safety inspections/audits.
- Tireless efforts to promote Safety, Health and Environment practices by way of effective slogans/posters.
- Patient way of handling the client representative and attending to all the quarries on day to day safety management issues of the site.
- Above all a person preaching safety with the colleagues without hurting them and making a permanent positive impact with them, which in my opinion a great trait for any successful safety professional.

As he had proved his worth in maintaining good safety performance in the Barakhamba Road station site, which is below one of the busiest and extremely crowded thoroughfares in the heart of Delhi, I recommend him for any challenging carrier on any project of national/international importance.

I wish him good luck in all his endeavors in life.


11/03/06

L. Baskaran

Dy. General Manager / Safety

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Site Office of Chief Project Manager (Metro Corridor)

18, ASHOKA ROAD, NEW DELHI-110 001

6.1.06.

NO: DMRC/AR/12/L-3/301/2006

TO WHOM SOEVER IT MAY CONCERN

This is to certify that **Mr. R.K. Paul, Manager – Safety**, Afcons Infrastructure Limited, Afcons House, Mumbai was the In-Charge for Safety & Environment aspects of Barakhamba Road Underground Metro Station Contract 3C11 of DMRC which is now completed and opened for public on 31st December 2005. Under his able leadership Afcons has achieved 5.15 million man-hours without any Loss Time Accident (LTA) at project site. The safety procedures laid down in the Contract were followed to a satisfactory extent for which the hard work done by Sh. R.K. Paul is appreciable.

We wish him all the success in his future aspiration and endeavor.

For Delhi Metro Rail Corporation Ltd.

(P.K. GARG)

DY.Chief Engineer/Metro